

Somerset Council Bus Service Improvement Plan (BSIP) 2024



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SECTION ONE:

Foreword from Lead Member

Add Foreword and photo

Executive Summary

Add summary once complete

Our Bus Vision

Introduction:

Following the launch of the government's new National Bus Strategy: Bus Back Better, Local Transport Authorities were required to produce a BSIP setting out the high-level ambition for transforming public transport and to bid for funding to deliver the proposals set out in the Plan.

Somerset's bid was for £165m over a 3-year period, to deliver an ambitious set of proposals to transform the public bus network in the County. Whilst the final funding allocation was £11.9m, Somerset was extremely fortunate to have been recognised in a highly competitive process which saw less than half of the Local Transport Authorities across the country receiving any funding.

The funding has enabled Somerset to deliver a combination of capital and revenue funded schemes, which are set out in more detail under section 3 of this document.

This version of the BSIP continues with the ambition set out in the 2021 version but provides an updated, refresh to those deliverables in-line with the Local Transport Plan (LTP) vision and to reflect the feedback from key stakeholders.

Area covered by the BSIP:

Somerset's BSIP covers the whole of the Somerset unitary authority area. The new authority was formed in April 2023, which saw the four former District Councils (Mendip, South Somerset, Sedgemoor and Somerset West & Taunton) and Somerset County Council merge to become the new Somerset Council. The area covered by the BSIP remains the same as the original 2021 BSIP and is depicted in the map in Figure 1.

Figure 1 - Map of Somerset



Whilst most local bus services outlined within the BSIP operate wholly within the BSIP area, a number operate into neighbouring LTA areas. As such we consulted and worked with these areas when developing the initial BSIP and then invited them to sit on our Enhanced Partnership's Bus Advisory Board. We have representation from Devon County Council, Dorset Council, Wiltshire Council, Bath and North East Somerset (BANES) (as part of the West of England Combined Authority) and North Somerset.

Somerset's Enhanced Partnership:

Somerset has an Enhanced Partnership (EP) Scheme which also covers the Somerset unitary authority as set out in the map at Figure 1. The EP came into effect in April 2022 and the EP 'Scheme' document has been updated several times since then, using the 'bespoke variation mechanism' set out in the EP.

BSIP Duration:

The BSIP sets out Somerset's ambition for an initial four-year period between 2025/26 and 2028/29, and then looks at longer term ambition beyond that until 2034/35.

BSIP Monitoring and Evaluation:

The BSIP will be reviewed and updated, as and when necessary but a further review is anticipated in 2025. The 2024 review has been approved by the Transport and Planning Committee, which is a sub-committee of the Council's Executive and focusses on specific planning and transport related issues.

Future updates, where appropriate, will be agreed by the Lead Member for Transport and Digital, through the delegated authority agreed at the Transport and Planning Committee.

The BSIP updates will be published on Somerset Council's National Bus Strategy webpage <u>The National Bus Strategy – Bus Back Better (somerset.gov.uk)</u>

Our Bus Vision:

"Our vision for Somerset is to provide a more extensive and frequent network of services, that are comfortable, easily accessible, reliable, coordinated, and affordable which is aimed at making the bus a more attractive travel option and increasing bus patronage. Alongside this, we aim to reduce carbon emissions from the public transport sector"

Spotlight on Somerset's BSIP Aims and Links to National Bus Strategy (NBS)

Somerset Aim	Link to NBS Aim	
Transport Decarbonisation Creating a modal shift to the bus and decarbonising the public bus fleet with new zero emission, modern vehicles.	Greener Buses Better to ride in	
More extensive and frequent network of	More frequent buses	
services Improve the frequency of the core network including evening and weekends. Reduce journey times with	Faster, more reliable	
express services.	More comprehensive	
Reduce the cost of travel – Introduce lower and capped fares in key towns, reduced fares for young people, families and groups.	Cheaper	
Improved co-ordination Improve links with rail stations and long-distance coaches. Expand Digital DRT with links to mobility hubs and express services.	Better integration with other services and other modes	
An easily accessible and reliable network	Easier to understand	
Bus priority measures to speed journey times, improved ticket integration across modes and improved bus information cross the network.	Easier to use	
A comfortable network with improved		
facilities – Bus Stop Design and improved waiting facilities including bus stations.	Accessible and inclusive	
The Somerset Council BSIP remains an ambitious plan and subject to securing funding, seeks to deliver the aims of both Somerset's emerging LTP and the wider NBS.		

Relationship between Somerset's BSIP and the Local Transport Plan (LTP):

The BSIP is a supplementary plan to the over-arching LTP for Somerset. The BSIP vision aligns with the wider emerging vision of the developing Somerset Local Transport Plan (LTP) which aims to:

- Reduce Environmental Impact
- Create Healthy Places a great and healthy place to live, work and visit
- Provide a resilient and reliable transport network

Future reviews of the BSIP will ensure that the overall aims continue to align with the wider strategy within the LTP.

Figure **2** illustrates the relationship between Somerset's BSIP and LTP. The BSIP is a subsidiary to the over-arching LTP.

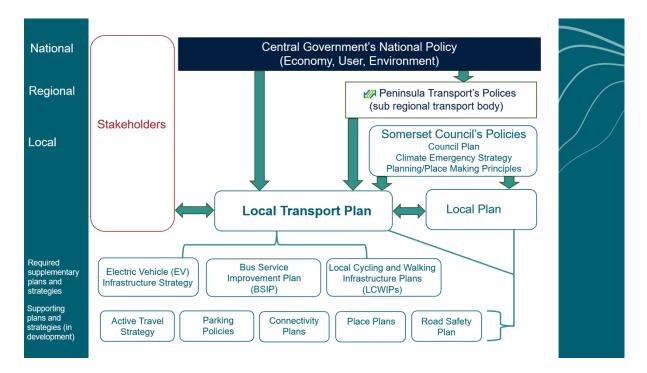


Figure 2: Relationship between the LTP and BSIP

SECTION TWO – Our Current Bus Offer

Somerset

Somerset is predominantly rural in nature and has a population of 571,600 as of 2021. Figure **3** identifies the key land use and demographic metrics within Somerset and how this compares to the rest of England

Metrics	Somerset	England Comparison
Population Density	165.7 persons/km ²	227.05 persons/km ²
Population in rural areas	48%	18%
Roads classified as rural	88%	58%
Population aged 65+	25%	18%

Figures 3 – Land Use and Demographic Metrics

The rural nature of the County, including the road networks and very dispersed pattern of settlements make planning and provision of local bus services very challenging as there is limited population between principal settlements and no critical mass to provide a robust customer base.

The principal urban centres include Taunton (county town), Bridgwater and Yeovil with secondary centres at Wellington, Burnham-on-Sea/Highbridge, Chard, Crewkerne, Frome, Glastonbury, Ilminster, Minehead, Shepton Mallet, Street, Wells and Wincanton. The impact of rapid growth in towns such as Wellington, close to Taunton in the west of the county, and Burnham-on-Sea, close to Bridgwater in the north, has been considerable with the M5/A38 corridor through the centre of the county becoming increasingly congested.

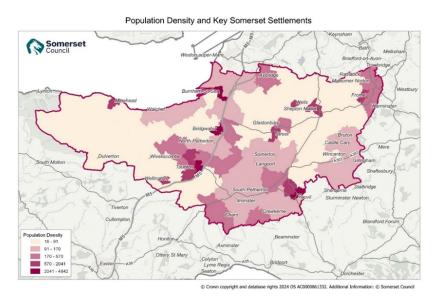


Figure 4 – Population Density and Key Somerset Settlements

Workplace Population

The 2011 census data (see Figure **5**) showed that Somerset's workplace population is dispersed across the county, with clusters in/around Taunton/Wellington, Bridgwater, and Yeovil plus a notable concentration to the north of the county around Cheddar, Frome, Glastonbury/Street, Shepton Mallet and Wells, reflecting the boundaries of the Bristol/Bath travel to work area(s).

The latest 2021 census data was very much impacted by the pandemic and large percentages of the working population were working from home, which doesn't show a clear picture of the current situation and therefore the 2011 data remains more relevant.

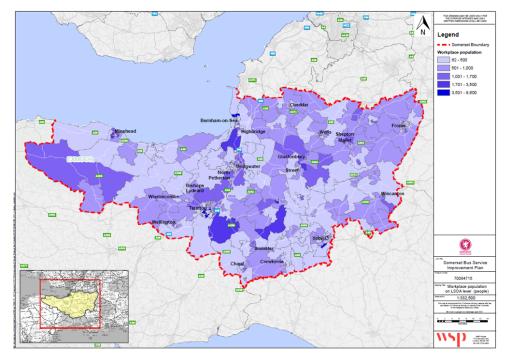


Figure **5** – Distribution of Workplace Population

Economy

The county's economic activity is concentrated on Taunton, Bridgwater, Yeovil, Frome and some smaller towns. The M5/A38 corridor is a key commuting route to the neighbouring counties and Bristol.

Major planned employment zones are located on the M5 growth corridor, e.g., the new 'Gravity' Enterprise Zone close to Junction 23 and 'Nexus 25' at Junction 25. It will be important to ensure these sites are well served and highly accessible by buses so people can access work easily whilst minimising carbon emissions and pressure from traffic on the surrounding highway networks.

As illustrated in Figure 6, several towns within the County sit within poor Index of Multiple Deprivation (IMD) deciles, including the West of the County which covers Exmoor National Park and the more isolated areas with very low population density.

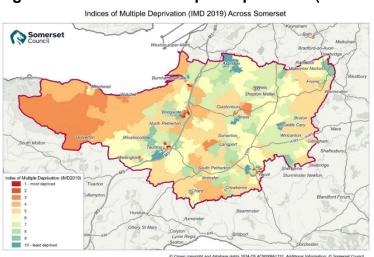
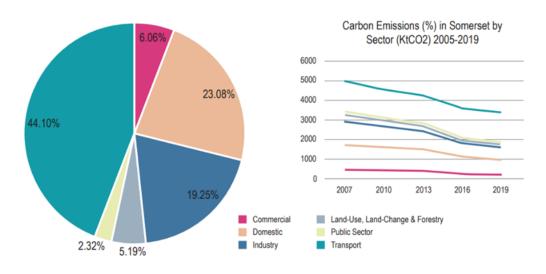


Figure 5 – Indices of Multiple Deprivation (IMD 2019) Across Somerset

Transport Carbon Emissions

At a national level, transport is the largest contributor to the UK's domestic greenhouse gas (GHG) emissions, responsible for 27% in 2019. Where emissions from other sectors have fallen in the last 30 years, domestic transport GHG emissions have remained relatively static, with improvements in efficiency of new cars largely offset by their increased use.

CO2 Emissions by Sector for Somerset (2019) and changes from 2007 (inset)



Carbon Emissions (%) in Somerset by Sector (KtCO2) 2019

Transport emissions in Somerset have also remained stubbornly high (see Figure XX) with little change in the volume of emissions since the mid 2000's despite improvements in modern vehicles becoming cleaner, less polluting and more efficient.

Metrics	Somerset	England Comparison
Carbon Dioxide (CO2) Emissions from Transport	44%	27%
Households with access to one or more car	87%	76.5%

Somerset's rurality contributes to a lack of alternatives to private motorised transport. This is reflected in data from CREDS place based carbon calculator which shows car use in Somerset is significantly higher than the national average see Figure XX.

Decarbonising the public bus fleet will go some way to supporting the move to net zero but cannot be done in isolation. The challenge through the LTP and the BSIP is to both reduce the need to travel and where this is necessary, reduce the reliance on the private car by making public transport more convenient and attractive to create a modal shift.

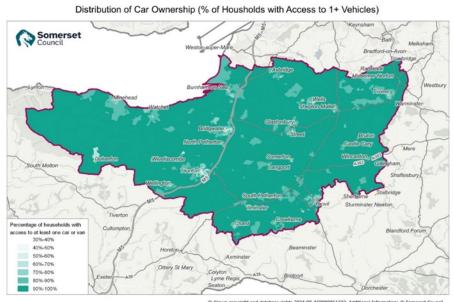


Figure 6 – Distribution of Car Ownership

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Access to Healthcare and Education

There is a good distribution of hospitals across the county, every key town having access to at least one facility, including some hospitals situated just over the boundary in BANES and North Somerset. Some smaller gaps do exist in the rural centre of the county, situated to the north and south of the Glastonbury/Street area and the far west of the county around Exmoor.

Further Education (FE), college institutions are situated in the three main towns (Taunton, Bridgwater, and Yeovil) plus a fourth location in the centre of the county at Street (Strode College) and then further opportunities are available outside of the Somerset boundary in Weston-Super-Mare and Bristol.

The locations of major trip attractors across Somerset are summarised in Figure XX. Good access through public transport is required to these locations, and would be addressed through the Core Network.

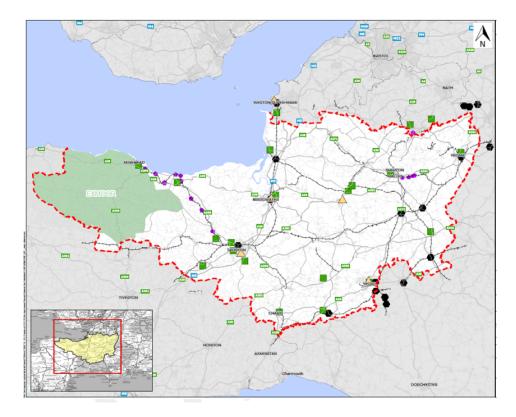


Figure XX – Location of Healthcare and Colleges

Links to Rail Services

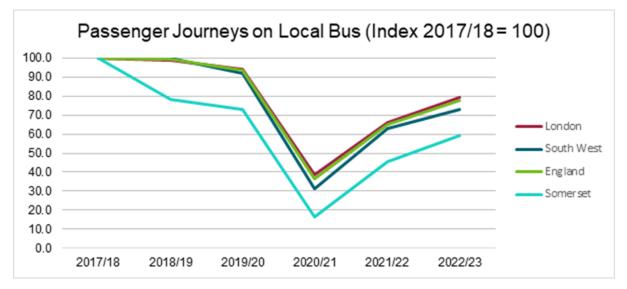
Somerset's rail network is limited in terms of connectivity and choice of services, with only 10 local stations serving the whole county. Local bus services could and should play a greater role in providing access to these stations and facilitating integrated journey opportunities. There is a new station planned for Wellington in 2026, conversations are underway to explore options for public transport and active travel to ensure the station is easy to access.

Local Bus Network

Passenger Volumes

Somerset had the fifth lowest bus use per population in England and lowest in the South West region, with an estimated 6.3 million bus journeys in 2018/19 (a decrease of 36% versus 2009/10). 42% of all journeys (2018/19) were made by concessionary passengers.

Patronage levels across the country were significantly impacted by the covid-19 pandemic and Somerset still remains low in comparison, moving to the sixth lowest bus use per population in 2022/23 with an estimated 4.8 million bus journeys in 2022/23. Despite these lower levels, patronage is making a recovery from the peak of the pandemic in 2020/21 when patronage levels fell to an all-time low of 1.3 million bus journeys. This has been aided by the BSIP initiatives and the government's national £2 fare scheme. Further details relating to these schemes can be found in Section 3 of the BSIP.

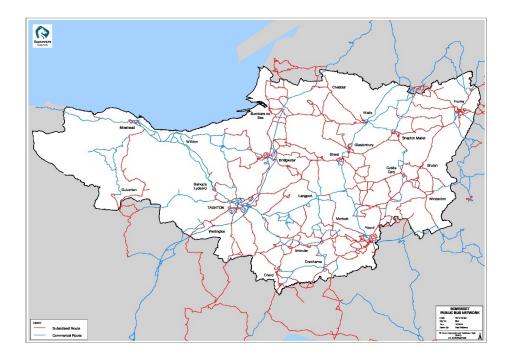


Add graph for just Somerset patronage

Local Network Overview

There is one major operator in the County providing the majority of the commercial bus network and then a number of SMEs making up the rest of the network providing a small proportion of commercial services but predominantly tendered services under contract to the LTA.

Local bus networks are focussed on Taunton, Wellington, Bridgwater, Yeovil and Wells, plus secondary towns such as Glastonbury and Minehead. The current network is illustrated in Figure XX with commercial routes shown in blue and the tendered routes shown in red. This really demonstrates the level of support that goes into the bus network.



Commercial operation of services is extremely challenging and following the pandemic there has been a reduction in the commercial network and a subsequent increase in supported services. Figure XX shows the change in the network from 2021 to 2024.

Local Bus	2021	2021	2024	2024
Service Type	Number of	Proportion	Number of	Proportion
	Routes		Routes	
Commercial	46	39.7%	30	24.0%
Deminimis	10	8.6%	24	19.2%
Subsidised (includes cost and subsidy)	59	50.8%	70	56.0%
Sub total (Local Bus Only)	115	99.1%	124	99.2%
Registered Express (scheduled)	1	0.9%	1	0.8%
Total	116	100%	125	100%

Figure XX – Local Bus Service Type in So	omerset
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Vehicle Age

Whilst the average vehicle age within the County hasn't reduced overall, the makeup of the vehicles within the fleet has really improved. Since 2021 we have seen the removal of all Euro 3 engines and a significant increase in Euro 6 engines.

This is set to improve further in 2025 following the successful ZEBRA 2 bid, which will see First South West investing in 25 new electric vehicles for operation on the network.

Key Metric	Somerset Fleet (2021/22)	Somerset Fleet (2023/24)	Somerset Fleet (2024/25)
Average Fleet Age	9 years	10 years	10 years
< 3 years old	4%	Not collected	10%
< 8 years old	39%	Not collected	26%
Euro 6	11%	32%	73%
Euro 5	46%	58%	17%
Euro 4	31%	10%	10%
< Euro 3	12%	0%	0%

Table XX – Somerset Bus Fleet Characteristics

Payment Methods

Since the end of 2023, all ticket machines on public bus routes within the County are now able to accept contactless payments. There has been a significant shift in payment method with contactless now outweighing cash see Table XX.

Table XX – Typical Ticket Sales

	Cash %	Contactless %
2019/20	67%	33%
2023/24	38%	62%

An annual survey will be conducted each Autumn. In 2023, a total of 1246 responses were received across 14 bus routes within the County.

Overall satisfaction:

76% of respondents were either satisfied 🙂 or very satisfied 🐨 with their overall journey/experience.

Only 5% were either dissatisfied 😧 or very dissatisfied 😧 with their overall journey/experience.

Bus Services:

89%	82%
Satisfied/Neutral Location	Satisfied/Neutral with cleanliness/Repair

32%	26%
Highlighted reliability/punctuality as an	Highlighted frequency/convenience as
issue	an issue

22%	29%	12%
Journeys delayed	Less than 5 mins	More than 5 mins

Only 3%	
Felt unsafe travelling on the bus	

Bus Stop Facilities:

89%	82%
Satisfied/Neutral Location	Satisfied/Neutral with cleanliness/Repair

25%	20%
Disappointed with the availability of	Disappointed with clarity of the
seating	timetable

Bus Service Improvements:

40% of respondents viewed extra morning and later evening services, as the top priority regardless of whether the route used was urban, inter-urban or rural.

This was followed by more reliable services at 17% which remained the 2nd priority for urban and inter-urban routes, although this is slightly overtaken by more direct services on rural routes.

Fares Initiatives:

17%	54%
New User due to £1 or £2 fare initiatives	Increased usage due to £1 or £2 fare
	initiatives

Current offer strengths & weaknesses

The National Bus Strategy: Bus Back Better, set out 12 main objectives for improving bus services. The current offer within Somerset has been reviewed against these objectives, taking into consideration passenger and stakeholder feedback, to identify strengths and weaknesses to help shape the areas for improvement.

Key Goals:	Strengths	Weaknesses
More frequent buses	 Good DRT (Slinky) coverage across the County Trial of Digital DRT in Somerton 	 Frequency of services reducing due to commercial viability
Faster and more reliable	 Bus priority measures planned for Taunton Recruitment and retention of drivers has improved 	 Distances and rural road network mean journeys take longer Parking issues in smaller towns/villages causing congestion/delays
Cheaper	 P&R lower fare Taunton Town Zone lower fare 	 No generic county wide youth concession Lower fares focussed in Taunton only Distances travelled mean high fares
More comprehensive	 Evening services into and around Taunton Somerton DRT operating 7am to 7pm 	 Limited or no evening services in other parts of the County Sunday network is sparse Design of edge of town developments – difficult to serve
Easier to understand	Think Travel portal	 ✤ Bus stop displays ✤ No clear identity

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	 Two main change dates per year for consistency Bus It campaign 	
Easier to use	 Contactless payment available on all buses 	 Bus stop/interchange facilities No system wide ticket No through ticketing between operators
Better integration with other services and other modes	 Somerton DRT linking to the main bus network Connections to Taunton Train Station 	 Links to other rail stations Frequency of bus services makes linking very difficult
Better to ride in	 New DDRT vehicles Modern Electric vehicles due in Taunton 	 Generally older fleet Lack of investment due to challenging commercial environment
Greener	 Successful ZEBRA 2 bid 	 Currently no Zero Emission Buses on the Somerset bus network Increasing car owndership
Accessible and inclusive network	 Comprehensive DRT provides accessibility 	 Rural bus stops
Innovative	✤ Mobility Hubs✤ DDRT	 Lack of commercial network restricts operator investment Local Authority financial situation
Safe mode of transport, seen as safe	 Bus Passenger Charter -setting standards 	 Perception during winter months when travelling to and from stops

SECTION THREE:

Improvements Programme to 2024/25

Somerset was fortunate enough to be recognised in the first round of BSIP funding from the Department for Transport and secured approx. £8.2 million in capital funding (for one-off fixed assets) and approx. £3.7m in revenue funding (for on-going operating expenses). This enabled us to develop an exciting programme of capital and revenue schemes aimed at making the bus more attractive and driving up patronage.

The approach taken was to target the majority of the funding in one specific area of the County to create a transformational bus town in Taunton, with a view to rolling this model to other towns in the future if successful and if future funding were to become available.

Achievements to date include:

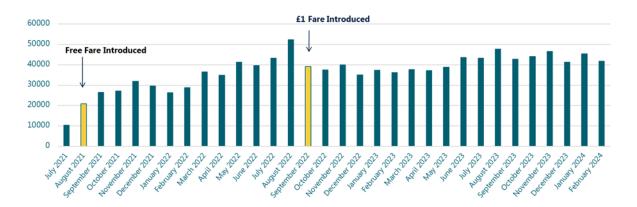
Fares Support:

Scheme: Taunton Park & Ride Fare Reduction

Details: From September 2022, a £1 single and £2 return was introduced for all adult passenger journeys. Children are charged 50% of the adult fare and English National Concessionary Travel Scheme (ENCTS) pass holders travel free after 9.30am.

Outcome: This has been extremely positive and achieved the intended outcome of retaining and growing patronage on the service. The low fare was introduced following a period of free fares related to mitigating the impact of major roadworks in the town as illustrated in the chart.

Best Practice: The period of free fares (pre-BSIP) generated a significant patronage increase and then being able to re-instate fares at a lower level beyond this free period, has been instrumental in retaining and growing passenger numbers.



Park & Ride Passenger Journeys - Monthly Total

Scheme: Taunton Town Fare Cap

Details: From December 2022, a £1 single fare was introduced for all adult passenger journeys, with children paying 50% of the fare. This applied to all journeys taking place entirely within the zone.





Outcome: This has been very well received by passengers and aided in growing patronage during the recovery stage following the pandemic and patronage is higher than the 2019 patronage.

<mark>Add graph</mark>

Lesson Learnt: Add text

Bus Service Support:

Scheme: Taunton Bus Town – Additional Services

Detail: Evening journeys were introduced from 30th January 2023, on five routes into and around Taunton, with last journeys taking place around 11pm, Monday to Saturday.

Outcome: Through targeted marketing the patronage has grown add more description.

<mark>Add graph</mark>

Lesson Learnt/Best Practice:

The routes chosen for evening journeys were those routes that are currently operating commercially and already had journeys running up until 7 to 8pm. Patronage was slow to grow and whilst they are proving popular the patronage remains lower in the evenings than during the peak. This highlights the viability of evening services and strengthens the argument that they are more likely to be sustainable where routes are already commercial.

Marketing

Scheme: Marketing Support across a range of mediums

Details: The 'Bus It' branding was created and is used across all public transport promotion, not just BSIP focussed.



Outcome: We have been able to deliver a comprehensive, coordinated 'Bus It' campaign across Somerset. Through the use of the new branding, the messaging in relation to using the bus remains consistent and is easily adapted for new BSIP schemes.

Other non-BSIP funded initiatives:

QR Codes at Bus Stops

These have been rolled out across town centres bus stops in Taunton town centre initially and then Yeovil town centre has followed. When scanned the QR code links to a dashboard of bus services serving that stop and shows when they are expected.



Timetable Co-ordination

Through Somerset's Enhanced Partnership (EP) timetable changes are now introduced at two key points in the year aligning with Easter and the start of the academic year. Specific dates are agreed at each October Bus Advisory Board meeting for the following calendar year and subsequent Board meetings are arranged to coincide with the commencement of the consultation period ahead of

registrations being submitted. Operators are required to present their proposed changes to the Board and this facilitates discussion with Board members to understand the potential impact and allow mitigating action to be taken where appropriate.

Further developments due by the end of 2024/25

Bus Priority Measures:

Scheme: Taunton Bus Town – Taunton West Greenwaves

Detail: This scheme aims to improve the bus journey times and reliability along the A38 corridor from Wellington to Taunton. The feasibility study and subsequent concept designs have resulted in deciding to implement the following measures:

- Bus Priority Infrastructure (Bus Lane East-Bound only) along A38 between Rumwell (Park & Bus) and Tangier.
- Bus Priority Infrastructure (Bus Gate) at the Corporation Street/Park Street roundabout.

This scheme is currently in detailed design, and we are working through network availability to schedule these works.

Scheme: Taunton Bus Town – Taunton East Greenwaves

Detail: This scheme aims to improve bus journey times for buses coming in and out of Taunton Town Centre. The feasibility study and subsequent concept designs have resulted in deciding to implement the following measures:

- Bus Priority Infrastructure (Bus Lane both directions) along East Reach and East Street between Wordsworth Drive and Market House.
- Traffic Signal improvements to Hurdle Way.
- Traffic Signal adjustments to various Traffic Signals along the corridor.

This scheme is currently in detailed design, and we are working through network availability to schedule these works.

Scheme: Taunton Bus Town – Taunton North Greenwaves

Detail: This scheme aims to improve bus journey times between the town centre and the train station. This scheme remains in feasibility and decisions are yet to be made as to what will be implemented.

Other Infrastructure:

Scheme: Somerton Rural Mobility Hub

Detail: Subject to consultation we plan to deliver a rural Mobility Hub to facilitate interchange between Somerset's reviewed and modified bus network and plans for a new Digital Demand Responsive Transport (DDRT) service operating to the East of the county, in the Somerton / rural Yeovil area.

The mobility hub will allow sheltered interchange between scheduled bus services, connection with DDRT services, printed and electronic information access (to Somerset's Think Travel Portal), Real Time Passenger Information (RTPI), and cycle storage.

This scheme is currently nearing the completion of concept design and will be delivered by March 2025.

Scheme: Taunton Urban Mobility Hub

Detail: A Taunton Mobility Hub will be developed to support mode/mode and multimode transfer in the town centre. The site will incorporate a multi-bay bus interchange and will bring inter-city coach services into one place at coach stops adjacent to the Mobility Hub.

The Mobility Hub will include elements such as bus EV charging points, waiting spaces for public transport customers, bike storage and repair facilities, e-scooter facilities, other concessions as required following user consultation, travel information (including access points to Somerset's Think Travel Portal), Real Time Passenger Information (RTPI), and taxi / private car drop off facilities.

The local bus network will be redefined to see all local and intra-urban services operate through the Mobility Hub, providing direct links from the hub to Musgrove Park Hospital, Taunton Railway Station, local enterprise zones and business parks, and the Taunton Park & Ride sites.

The scheme is entering the detailed design and planning phase and delivery proposed for 2025.

Bus Service Support:

Scheme: Taunton Bus Town – Somerton DDRT

Detail: A trial of Digital DRT is being rolled out in the Somerton area of the County. The service operates 7am to 7pm, Monday to Friday feeding passengers into local services in Somerton and also into the public bus network that serves Somerton.

Add photo

This service is a responsive transport provision, enabling passengers to book up to 1 hour before they need to travel.

Best Practice: The newly launched service will be reviewed between now and the end of March 2026, to identify what is working well and any key lessons learnt, which can be used to inform the future roll out of DDRT across the County.

Other non-BSIP funded initiatives proposed:

Develop an Integrated Parking Strategy for Somerset

Following the move to a new unitary authority, off-street parking across the County falls under the remit of the new Somerset Council. This aides in the creation of a more joined up, cohesive strategy which supports the aims of the Local Authority. A project to review the Parking Policy will be undertaken with the aim of supporting and promoting the use of public bus services into and around the key towns in the County. This will also support and encourage the use of the Taunton Park and Ride Service.

Commencement of ZEBRA 2 project

Somerset has recently been awarded £2.2m of ZEBRA 2 funding from government. Alongside this grant funding, the successful application also includes significant investment from First South West of approx. £13m. This is an exciting opportunity to introduce electric buses into the Somerset bus network and we are very pleased to be working with First South West on this project. This scheme will see 25 electric vehicles (both single and double deck vehicles) being introduced into the network operated out of the First South Taunton depot on Hamilton Road. The depot will be installed with the necessary charging infrastructure to support the operation of the buses. Work is commencing during 2024/25 to get the ball rolling on delivering the project.

Bus Driver Recruitment and Retention

Bus Driver recruitment was significantly impacted by the covid 19 pandemic with many drivers leaving the industry. It has taken some time to recover but operators within Somerset are now reporting positively in relation to recruitment with no depots within the County currently experiencing vacancy issues. Much work has been done across all operators to improve retention of drivers with all operations reporting similar initiatives which include:

- Salary reviews
- Shift allocation providing more consistency for drivers and pre-determined rest days
- Management support and communication
- Pastoral support
- Training programmes

Other roles within bus operations that could impact the delivery of services such as engineers/mechanics and cleaning staff are all reported to be currently sufficiently staffed with no particular concerns.

Somerset Council will continue to monitor the situation with operators and if further support with recruitment is required, this can be provided. Initiatives could include:

Boot Camps	Accelerated Apprenticeships	Supported Internship/ Supported Employment
Links to Colleges (particularly as fleets move to zero emission)	Training locations	Targeted advertising

SECTION FOUR:

BSIP Ambition Beyond 2025

A review of the current bus offer in Somerset compared to the position in 2021 and analysis of the Autumn 2023 bus passenger survey results, has been undertaken to ensure we are still focussing on the right key priority areas within Somerset. Engagement with key stakeholders including local bus operators, bus passenger representatives and the Bus Advisory Board has taken place to ensure their views are captured in our future ambition. The existing key deliverables and policies, from the 2021 BSIP have been updated and developed further, **which subject to securing sufficient, additional funding** will aim to revitalise the bus market across Somerset and put the passenger first in terms of accessibility and confidence in the network.

In seeking to reverse decades of local bus passenger decline and improve Somerset's position nationally regarding passenger journeys per head, the ambitious deliverables and policies outlined in this section have focused on building on the achievements and ambition from the first round of BSIP to try and continue making the network more attractive, expansive, easy to use, more direct and more affordable.

The deliverables, which are subject to securing additional funding, are underpinned by a strong set of aims, objectives and targets and sit in parallel with equally ambitious plans to decarbonise the local bus fleet, bring parking and planning development in line with local bus network design and deliver the BSIP progressively through a well-established Enhanced Partnership approach with multiple partners representing a wider audience than just public transport providers.

BSIP Objective	Deliverable	Outcome
	1	7am – 7pm Minimum 60-minute core bus
		network
Service Level &	2	Evening Buses
Network Coverage	3	Demand led hub & spoke feeder network
	4	Digital DRT – the next step for Somerset
	5	Express Services
	6	Integration between rail and coach across
		Somerset
Bus Priority	7	Progressive Increases in Bus Priority
		measures
	8	Reduced flat fares across Somerset towns
	9	Youth fare 16-25 year olds across Somerset
Fares & Ticketing	10	Integrated ticketing with DDRT
	11	All operator family and group tickets
	12	No fuss multi-operator ticket
	13	Somerset Transport Hub strategy

As summary of the deliverables is set out in the table below:

Bus Passenger	14	The Somerset Bus Information and Branding Strategy
Experience	15	Promotion and incentivisation of bus travel
	16	Stop design and information – increased user confidence
	17	Educational training package for bus use
	18	Continued provision and promotion of the Bus Passenger Charter
Bus Fleet	19	Somerset local bus network – decarbonisation plan
	20	Park & Ride – Electric buses
	21	Somerset local bus network – vehicle standards

Improving Service Level and Network coverage

Deliverable 1:

7AM – 7PM MINIMUM 60-MINUTE CORE BUS NETWORK BY 2026

- ✓ DfT objective for more intensive services & investment
- ✓ Our aim for a more extensive & frequent service network
- ✓ Stakeholders aims for higher frequency & direct routes
- ✓ Our decarbonisation aims for growing public transport mode share

Across Somerset there are currently very few high intensity local bus services, most higher frequency routes, where they do exist, operate across the core route network at 30-to-60-minute headways.

Our plan is to re-examine the current network and re-balance corridor provision across a wider geographical area, linked to the emerging Local Transport Plan (LTP) and place-based solutions. We will work to identify key locations that need to be served as part of the core network, to significantly improve bus links to strategic locations.

2025 - 2029	2030 and beyond
A core strategic network operating at minimum headways ranging from 15-to- 60-minutes by 2026	An aspiration to reach 'turn-up-and-go' frequencies on key corridors by 2035 on a commercial basis.
Selective further route frequency progression dependent on demand in following years	Develop a rural strategy and model to support the delivery of a countywide sustainable network.

Deliverable 2:

EVENING BUSES

- ✓ DfT objective for more intensive services & investment
- ✓ Our aim for a more extensive & frequent service network
- ✓ Stakeholders aims for more early morning and late evening buses & direct routes
- ✓ Our decarbonisation aims for growing public transport mode share

40%

Of bus users surveyed in Autumn 2023 viewed extra morning and later evening services as a priority

Most local bus services in Somerset generally stop running between 6pm and 7pm with a few notable examples running for longer periods in the north and north-east of the county. Through the original BSIP funding we have been able to extend evening services on five bus routes operating in and round Taunton, up until 11pm.

Our plan is to build on the evening service network by continuing the provision in Taunton and expanding out to other key towns in the County, starting with Yeovil, with the aim of providing a more inclusive local bus network that appeals to more user groups, promotes social inclusion, creates leisure and social travel opportunities, and assists lower paid shift worker patterns.

The plan is delivered in tandem with an improved and flexible feeder service network that provides more opportunities for passengers in the more rural parts of the county to access the bus network.

2025 - 2029	2030 and beyond
A network guarantee for core services to operate at least 7am to 7pm Monday to Saturday and 9am to 5pm Sundays	Evening and weekend services to form part of the wider rural strategy.
Address the significant gaps in weekend services	
Additional late evening and night-time buses until 11pm on some cores services	

Deliverable 3:

DEMAND LED HUB AND SPOKE FEEDER NETWORK

- ✓ DfT objective for hubs and spoke systems & branch routes
- ✓ Our aim for Improved Coordination
- ✓ Stakeholders aims for more bus services & direct routes Stakeholders aims for more bus services & direct routes

70%

Increase in direct services across Somerset with the use of a core network and feeder service

Central to Somerset's ambitious plans is a flexible approach to feeder service provision that will be linked to place based solutions identified through the LTP and people's propensity to use public transport - meeting the DfT's vision of community service levels set in partnership with residents and local bus operators.

Using a mix of strategic hub locations, Somerset's feeder network will synchronise with core network frequencies, and ensure networks are designed to minimise journey time and encourage interchange.

Feeders will be delivered through changes to existing fixed bus services operated under the subsidised network in addition to expanding the use of Digital DRT.

2025 - 2029	2030 and beyond
Provide a network of flexible and fixed feeder services coordinated with the core bus network across a core daily period, 7am to 7pm, and providing evening and night connections focused on town centre locations and their rural hinterlands.	Wider roll out of the mobility hub strategy.
Develop a strategy for interchange locations (mobility hubs) in tandem with the delivery of the LTA areas bus stop design guide and hierarchy approach with infrastructure re-designed to enable safe and easy interchange.	

Deliverable 4:

DIGITAL DRT – THE NEXT STEP FOR SOMERSET

- ✓ DfT objective for increased use of DRT solutions in rural areas
- ✓ Our aim for an easily accessible & reliable network
- ✓ Stakeholders aim for increased rural transport & access
- \checkmark Our decarbonisation aims for growing public transport mode share

1 hour

Was the maximum booking window required to make DRT attractive and viable for stakeholders

The Slinky DRT service currently covers 80% of the land area of Somerset, however, with the exception of the BSIP trial area within Somerton, 24-to-48-hour pre-booking via a phone line is required. This creates significant barriers for spontaneous travel and excludes a large majority of potential users. A step change is required to remove rural travel barriers and reduce social isolation.

A significantly improved DRT offer is required across the county focusing on Digital DRT technology, lowering booking time periods to 60-minutes or less and feeding into the core network, in line with DfT aspirations for rural transport through the BSIP, and being developed in-step with the LTP placed based solutions, in each designated Digital DRT zone.

Making the service appeal to a wider user base will be critical to Digital DRT's success.

2025 - 2029	2030 and beyond
Draw on the results of the Somerton trial to digitalise the rest of the DRT services.	Review and develop the DRT service as required to meet the future needs, linked to the wider rural strategy and the LTP.
Transform the image and perception of DRT through the use of modern vehicles with eye-catching branding and a booking App.	
Expand the service operation from 7am to 7pm to feed into the core network of services.	

Deliverable 5: EXPRESS SERVICES

- ✓ DfT objective for more intensive services & investment
- ✓ Our aim for a more extensive & frequent service network
- ✓ Stakeholders aims for higher frequency & direct routes
- ✓ Our decarbonisation aims for growing public transport mode share

88%

of Somerset's roads classed as rural

Somerset by its very nature is a rural county with many public bus services covering large distances on a daily basis, this can be a barrier to travel for many people particularly those living at the start of these long routes. It can often deter young people from accessing Further Education and improving their future prospects.

More direct routes are required to speed up journeys and encourage people to travel to their intended destination by public bus.

First South West have introduced more direct journeys on their service between Minehead and Taunton and we are keen to explore other opportunities to provide additional faster journeys across the network where required and feasible.

2025 - 2029	2030 and beyond
Introduce express journeys, with limited stops, from more remote areas at peak travel times.	Apply lessons learnt and best practice to future roll out of express services, linked to the wider rural strategy and the LTP.
Link to Further Education colleges and key employment centres.	
Provision of more direct services will be linked to the LTP place based solutions.	

INTEGRATION WITH RAIL AND COACH ACROSS SOMERSET

- ✓ DfT objective for integration with other modes
- ✓ Our aim for Improved Coordination
- ✓ Stakeholders aims for increased intermodal integration
- ✓ Our decarbonised aims for growing public transport mode share

2%

Of local bus services are timetabled to meet onward rail or coach modes

Somerset has opportunities to integrate with the national long distance coach network and the national rail network at several locations across the county.

We will build on discussions that took place with rail and coach operators during the preparation of the original BSIP to facilitate coordination and interchange where possible, through service and infrastructure improvements. Rail and express coach operators sit on the Bus Advisory Board, issues will be raised and discussed in this forum to ensure better timetable coordination and infrastructure management.

The revised core bus network will focus on rail and coach connections, bus to bus integration through the hub and spoke concept, guarantee hourly rural connections, and improve bus stations/deliver mobility hubs and supporting walking and cycling routes to the local bus network.

... What we will do

2025 - 2029	2030 and beyond
Upgrade bus stops to allow bus to coach connections with the 24-hour / 7- day per week Falcon coach service.	Apply best practice for future mobility hubs and rail stations facilities, to facilitate co-ordination with local bus services.
Timetable local bus connections to the key rail services in Somerset.	Future timetable coordination to form part of the wider rural strategy.
Review of bus station facilities and mobility hub requirements in key Somerset towns – learning from the Taunton Mobility Hub due to be operational from 2025.	

Bus Priority

DELIVERABLE 7:

PROGRESSIVE INCREASES IN BUS PRIORITY MEASURES

- ✓ DfT objective for improved journey time & bus speeds
- ✓ Our aim for a more frequent, accessible, & reliable network
- ✓ Stakeholders aims for direct & higher frequency buses
- ✓ Our decarbonisation aims for growing public transport mode share

Current bus priority measures are being implemented where the service frequency warrants them. Further measures will be considered and developed as the overall frequency of buses improves and necessitates additional measures to support these enhancements.

An overarching policy will guide bus priority improvements as a progressive activity through the BSIP. Coupled to bus network frequency improvements, buses will become faster and more reliable, competing with the car, and driving up reciprocal improvements in bus service quality, vehicle standards, and affordable fares.

... What we will do

Somerset will tailor bus priority improvements to bus network enhancements, working in partnership with local bus operators. Priorities will be designed-in to new land developments, funding bus measures. A range of bus priorities will be used including bus lanes, bus gates and selective vehicle detection.

2025 - 2029	2030 and beyond
Work in partnership with local bus operators to have a continuous detailed list of bus priority measures as and when funding becomes available.	Apply best practice for future bus priority infrastructure.
Review the effectiveness of the bus priority measures post implementation on bus priority times.	Continue to review and update the list of potential bus priority measures.
Bus priority infrastructure to be designed into new land developments during the planning phase.	

Improving Fares & Ticketing

Deliverable 8

REDUCED FLAT FARES ACROSS SOMERSET TOWNS

- ✓ DfT objective for low flat fares & fare caps in towns
- ✓ Our aim for reduced cost of travel
- ✓ Stakeholders aims for general fare reductions
- ✓ Our decarbonised aims for growing public transport mode share

54%

Of bus passengers surveyed in Autumn 2023 confirmed they use the bus more due to the £1 and £2 fare initiatives

Provision of heavily reduced bus travel across key Somerset towns is another area of our BSIP as this will drive change across wider agendas on social mobility, accessibility, and decarbonisation.

Learning from the Taunton £1 fare initiative, we will work with operators to deliver lower, more simplified fares that are attractive and affordable to passengers, whilst being sustainable for operators longer term.

... What we will do

2025 - 2029	2030 and beyond
Develop a strategy that identifies the optimum price point for operators and passengers with a view to becoming commercially sustainable in the future.	Review the outcome and develop the longer-term strategy for fares initiatives in the County.
Introduce the lower flat fares offering discounted travel within the Somerset towns of Yeovil, Bridgwater and Frome.	

Deliverable 9

YOUTH FARE FOR 16 TO 25 YEAR OLDS ACROSS SOMERSET

- ✓ DfT objective for lower & simpler fares
- ✓ Our aim for reduced cost of travel
- ✓ Stakeholders aims for cheaper & simplified fares
- ✓ Our decarbonised aims for growing public transport mode share

Approx 55,000

Young people aged 16-25 in Somerset

The original BSIP aimed to reduce fares for young people aged 16 to 25 and whilst it was not possible to facilitate this aim within the BSIP funding allocation, it still remains a firm ambition of the BSIP.

There still remains strong support for the introduction of a 'Youth' fare for those aged 16 to a maximum of 25 years old, to support those continuing in full-time education, training or seeking/commencing employment. This will also help to address issues surrounding social isolation amongst younger people living in rural communities by providing an affordable, independent means of mobility.

In the 2023 National Highways and Transport Survey, satisfaction with bus fares in Somerset scored 55%, versus the national average of 54%.

2025 - 2029	2030 and beyond
Introduce a Young Person's Bus Card , with a 3-year validity and administered by an annual charge. The card will entitle holders to discounted fares . Eligibility checks during registration would be required, plus a photo card to prevent fraudulent use and avoiding any issues with drivers challenging young people on their age.	Review the outcome and develop the longer-term strategy for a young person's concessionary fares scheme.
Implement a phased roll out to the scheme with 16-19 year olds initially, followed by 20-25 year olds.	

... What we will do

Deliverable 10

INTEGRATED TICKETING WITH DIGITAL DEMAND RESPONSIVE TRANSPORT (DDRT)

- ✓ DfT objective for lower & simpler fares
- ✓ Our aim for reduced cost of travel
- ✓ Stakeholder priorities cheaper and simplified fares
- ✓ Our decarbonisation aims for growing public transport mode share

Approx 32,000

Passenger journeys made a year on Slinky DRT Services

With the plan to digitalise Somerset's entire DRT service and create a feeder network into key hubs and interchanges facilities, it is vital to support this plan with affordable and simple fares, making it easier for passengers to buy a ticket that covers their full journey.

Working with operators, Ticketer and our Digital DRT software provider, we will introduce a process that easily allows passengers to book and pay for travel via the App, issuing one ticket that is accepted on both the DRT service and the public bus.

We will agree a sustainable fare that provides a level of discount for the passenger from buying a through ticket as opposed to purchasing tickets for each leg of the journey at the full price.

...What we will do

2025 - 2029	2030 and beyond
Introduce a simple process and single fare to enable through travel from the DDRT service on to the public bus network, linked to the phased roll out of Digital DRT.	Review and develop future ticketing strategy as part of the wider rural strategy and linked to the LTP.
This will link to the work on the mobility hub strategy to ensure DRT is feeding into a central point where passengers feel safe and comfortable to wait for their onward connection.	

Deliverable 11

ALL OPERATOR FAMILY & GROUP TICKETS

- ✓ DfT objective for lower & simpler fares
- ✓ Our aim for reduced cost of travel
- ✓ Stakeholder priorities cheaper and simplified fares
- ✓ Our decarbonisation aims for growing public transport mode share

Provision of significantly reduced bus travel across Somerset towns is another area of our BSIP that will drive change across wider agendas on social mobility, accessibility, and decarbonisation.

Our approach will see the development of a common family/group ticket accepted by all operators across the Somerset network and funded by local operators following agreement of the remuneration mechanism though the EP. All operators are committed to this simple approach that will open the bus network to residents and tourists alike.

To deliver this ticket on the ground we will work through the EP process to harness the power of new ticket machine and app technology to provide seamless travel across the network using this common operator ticket, with back-office systems providing equitable and direct operator remuneration.

2025 - 2029	2030 and beyond
Through the EP process we will work with all operators to agree the mechanisms for an all-operator family / group ticket.	Review and develop future ticketing strategy as part of the wider rural strategy and linked to the LTP.
Understand the range of group and family tickets currently offered across all local bus operators in Somerset and seek to agree a common product and price structure that will allow a new, single product to be rolled out commercially across the network.	

... What we will do

Deliverable 12

NO FUSS MULTI OPERATOR TICKET

- ✓ DfT objective for integrated ticketing
- ✓ Our aim for an Easily Accessible & Reliable Network
- ✓ Stakeholders aims for improved information
- ✓ Our decarbonisation aims for growing public transport mode share

Through the Enhanced Partnership, Somerset Council will bring together a subgroup of local bus and rail operators to understand the potential for multi-operator ticketing schemes. Keeping abreast of developments within project Coral, the DfT supported project to develop a contactless transport ticketing broker system, to simplify fares and ticket purchases.

All local buses across Somerset now accept contactless payments and through discussions with bus, rail, and coach operators we will understand the potential to harness existing tap-on/tap-off technology which may provide more cost-effective methods to realise the policy aims and instead move the focus to daily local bus and multimodal fare-caps to encourage more local travel utilising all services where possible.

... What we will do

2025 - 2029	2030 and beyond
Somerset Council will lead a multi- operator sub-group of the Enhanced Partnership to explore options for the roll-out of multi-operator ticketing using appropriate and cost-effective technology and processes linked to DfT back-office systems.	Review and develop future ticketing strategy as part of the wider rural strategy and linked to the LTP.
This work will include daily fare caps for all public transport journeys and a pilot between local bus and express coach services through ticketing.	

Improving the Bus Passenger Experience

Interchange/ waiting facilities:

DELIVERABLE 13

THE SOMERSET TRANSPORT HUB STRATEGY

- ✓ DfT objective for a better integrated and accessible network
- \checkmark Our aim for improved co-ordination and a comfortable network
- ✓ Stakeholder aims for increased intermodal integration
- ✓ Our decarbonisation aims for growing public transport mode share

We recognise that bus interchanges and waiting facilities are a key element of the bus journey, influencing the convenience, comfort, safety and attractiveness of using the bus service. We have an ambition for improving the bus interchange and waiting facilities across Somerset, as part of our wider vision for enhancing the bus passenger experience and increasing the use of public transport in the county.

Transport hubs are a new concept in the transport sector. The hubs in Taunton and Somerton are setting the standard for Somerset. We need a strategy for transport hubs to help us create a network of hubs across the county. This strategy would help us prioritise where in the county to locate the hubs as well as how we can provide interconnecting transport modes between the hubs.

What we will do.....

2025 - 2029	2030 and beyond
We will work in partnership with bus operators, community groups and other stakeholders to develop a prioritised list of bus interchange and waiting facility improvement projects, with indicative costs, benefits and timescales, and potential funding sources and delivery partners.	Continually review and update the list of potential bus interchanges.
We will prioritise the improvement of bus interchange and waiting facilities at strategic locations that serve high- frequency, cross-county and regional bus routes, as well as support the development of new housing and employment sites.	
We will ensure that bus interchange and waiting facilities are well-connected to other modes of transport, such as rail,	

cycling and walking, and offer seamless and convenient transfers between them.
We will design and introduce bus interchange and waiting facilities that are user-friendly, comfortable, secure, accessible and inclusive, and that reflect the local character and identity of each area.

Information:

DELIVERABLE 14

THE SOMERSET BUS INFORMATION AND BRANDING STRATEGY

- ✓ DfT objective for clear information & a single bus system
- ✓ Our aim for An Easily Accessible & Reliable Network
- ✓ Stakeholders aims for clearer bus information & RTI
- ✓ Our decarbonisation aims for growing public transport mode share

With over 2,500 bus stops across the Somerset bus network there is significant opportunity to make a real difference to bus travel through better information at each location – instilling confidence in the network and stimulating new bus use.

As an immediate priority, stakeholders tell us that better bus/rail integration with better information at rail stations and links between different services is critical. We have already opened detailed dialogue with train operating companies and Network rail through the BSIP process to address this priority and will work through this deliverable to standardise bus and rail information at common interchanges.

As the core bus network is revitalised through Deliverables 1 and 2 we will work in parallel to introduce a more consistent network brand at all off-bus passenger touchpoints such as bus stops, on-line information, printed material and where possible on bus information. The identity will use the 'Bus It' brand already being used across public transport promotion in Somerset.

Bringing all these strands together will be a public transport information strategy – this will address existing shortcomings and increase information through all channels, including a programmed roll-out of Real Time Information (RTI) across the county where appropriate/required, linking to Deliverable 16 plans to create a **Bus Stop Design Guide** and **Bus Stop Hierarchy** that will tailor infrastructure and information investment to each bus stop level.

2025 - 20292030 and beyondContinue the roll out of QR codes at bus
stops across the CountyContinued roll out of the strategy as
new infrastructure is installed/becomes
operational.

What we will do.....

Maintain the two main timetable change dates per year as agreed through the Enhanced Partnership	
Develop an interactive bus map for services within the County	
Develop Somerset Information and Branding Strategy linked to bus stop design and hierarchy, that can also be applied to mobility hubs.	

PROMOTION AND INCENTIVISATION OF BUS TRAVEL

- ✓ DfT objective for clear information, easier to understand
- ✓ Our aim for Improved Coordination and an Easily Accessible Network
- ✓ Stakeholders aims for clearer bus information
- ✓ Our decarbonisation aims for growing public transport mode share

Somerset Council will continue with targeted promotion of bus travel through the 'Bus It' campaign, highlighting the benefits of choosing the bus which includes cost (bus vs car, less than a latte), environmental and convenience.

Working with the Town Councils and local businesses to offer promotions that incentivise travel, starting with the Taunton Park & Ride Perks initiative, which will see participating companies in the town centre offer a discount or benefit on production of a valid Park & Ride ticket for that day.

This will be further expanded by working with local tourist attractions to offer discounted admittance or similar, for those visitors traveling by public bus.

2025 - 2029	2030 and beyond
Incentivise and promote travel by public bus through loyalty and reward schemed developed in partnership with bus operators and local businesses/tourist attractions.	Continued promotion and incentivisation will form part of the wider rural strategy and collaboration with operators and bus passenger groups will be instrumental to this.
Continue with countywide 'Bus It' campaign linked to news schemes and initiatives.	

... What we will do

Accessibility & Safety:

DELIVERABLE 16

STOP DESIGN & INFORMATION – INCREASED USER CONFIDENCE

- ✓ DfT objective for safety & perception of safety
- ✓ Our aim for a Comfortable Network with Improved Facilities
- ✓ Stakeholders aim for better bus stops & safety features
- ✓ Our decarbonisation aims for growing public transport mode share

660,000

Avg. Passenger journeys a month since Jan '23

The busiest bus stop in Somerset is Castle Way in Taunton, however, a myriad of small rural and town bus stops where no formal facilities may currently exist are seen as even more important through the BSIP to ensure every resident across Somerset has access to local bus information and a welcoming, safe entry point to the network.

While 'Personal safety on buses', scored 66% and 'Personal safety at bus stops' scored 60%, through the 2023 National Highways & Transport Survey 2023, both of which are on par with the national average, there is still some room for improvement. Previous meetings with Somerset's Youth Parliament indicated young people do not always feel safe when travelling by bus, creating barriers to independence, confidence, and continued bus use beyond the legal driving age.

To level-up bus stop information and quality across the county we will develop a **bus stop design guide** and **bus stop hierarchy** -linked to the place based solutions within the LTP. This will introduce design and information standards for new bus stops, consider wider accessibility issues and the waiting environment - drawing inspiration from existing best practice in London and Cornwall.

Providing a safe and secure bus network with clear and up to date information will improve the overall perception of bus travel and stimulate growth and confidence amongst all user groups.

What we will do....

2025 - 2029	2030 and beyond
Conduct a review of all bus stops across the County to create an inventory of facilities.	Continue with a programme of refreshing the stops reviews and roll out of any associated improvements required.

Establish an improvement/upgrade programme linked to the LTP.	
Work with disability groups to understand the everyday challenges faced by passengers with disabilities.	
Identify solutions to improve accessibility and remove barriers to travel.	

DEVELOP AN EDUCATIONAL TRAINING PACKAGE

- ✓ DfT objective for clear information, easier to understand
- ✓ Our aim for an Easily Accessible Network
- ✓ Stakeholders aims for clearer bus information
- ✓ Our decarbonisation aims for growing public transport mode share

8000

School children entitled to free school transport

Working with local bus operators and educational establishments to develop a package of training material to break down barriers to travel and alleviate concerns related to catching the bus. This will include a 'How To' guide covering:

- How to 'flag down' the bus
- How to pay for the bus
- How to stop the bus once travelling

Operators are keen to engage with schools and make vehicles available for training sessions, targeting the passengers of the future and instilling travel habits at an early age. This will be of particular value to those young people who no longer qualify for free school transport beyond the age of 16 and transition to public transport for accessing Further Education.

The training package will be developed further to engage with disability groups and tailor the support for passenger with disabilities to provide reassurance.

... What we will do

2025 - 2029	2030 and beyond
Engage with operators, educational establishments and youth representative groups to develop an information package targeted specifically at young people to address their specific concerns/barriers to accessing transport.	Continue to refresh and develop educational material and identity new opportunities for promoting and supporting bus travel.

Bus Passenger Charter:

Deliverable 18

CONTINUED PROVISION OF THE BUS PASSENGER CHARTER

- ✓ DfT objective for clear information, easier to understand
- ✓ Our aim for Improved Coordination
- ✓ Stakeholders aims for clearer bus information
- ✓ Our decarbonisation aims for growing public transport mode share

Somerset Council will continue to work with local bus operators through the Enhanced Partnership to support and promote the bus passenger charter, which sets out what passengers can expect from the services provided within Somerset and how to take action when things go wrong. Expectations of passengers travelling are also defined to make the experience of travelling by bus safer and more enjoyable for all.

An annual review will be undertaken, taking into consideration the DfT guidance, and the updated version made publicly available on the Somerset Council webpage, as well as through local operator web pages.

2025 - 2029	2030 and beyond
Annual review of Bus Passenger Charter with key stakeholders Updating and promoting as required	Develop longer term strategy for improving passenger experience and encouraging bus usage, drawing from experience from schemes and initiatives implemented since 2025.

Improving the Bus Fleet

DELIVERABLE 19 SOMERSET LOCAL BUS NETWORK – DECARBONISATION PLAN

- ✓ DfT objective for decarbonisation & mode shift
- ✓ Our climate emergency aims for decarbonising public transport operations
- ✓ Stakeholders aims for clean vehicles & sustainable travel
- ✓ Our decarbonisation aims for growing public transport mode share

Somerset plans to set minimum vehicle emission standards through its contractual level service network in-line with the vision that will be set out in the emerging LTP.

In parallel Somerset will work with local bus operators to deliver a progressive zeroemission standard to buses across the county.

We will be taking local action to accelerate the roll out of zero emission vehicles and will be reliant on centralised support through funds such as ZEBRA and any emerging funding sources.

Currently Somerset envisages an electrification of its local bus network, this is based on current technology advances and the nature of the county's geography and topography. However, we will also be evaluating hydrogen as an option and exploring the feasibility of different zero emission technologies as they emerge.

What we will do.....

2025 - 2029	2030 and beyond
Set minimum vehicle emission standards on tendered contracts.	Continued implementation of the decarbonisation plan, reviewing and
Work with local bus operators to deliver a progressive zero-emission standard to buses across the county.	reacting to emerging technologies and best practice/lessons learnt.
Develop decarbonisation plan for the local bus network.	

ELECTRIFICATION – STRATEGY AND NEXT STEPS

- ✓ DfT objective for decarbonisation & mode shift
- ✓ Our climate emergency aims for decarbonising public transport operations
- ✓ Stakeholders aims for greener vehicles & lower fares
- ✓ Our decarbonisation aims for growing public transport mode share

424,000

Passenger journeys on Taunton Park & Ride in 2023/24

Somerset is excited to see the introduction of the first electric buses into the public bus network. The 25 vehicles funded through a combination of ZEBRA 2 grant and operator investment will be deployed on a mixture of inter-urban and town services.

This project will provide an ideal test bed for electrification of bus services in a rural county and will enable lessons learnt to be developed and applied to future electrification of the wider bus fleet, through a progressive roll-out of the technology.

Future electric bus routes will likely focus initially on Somerset's flagship Taunton Park & Ride service and then transition to the other key town bus networks in the County.

... What we will do

2025 - 2029	2030 and beyond
Electrification of Taunton's Park & Ride	Review existing electrification projects
Decarbonisation of other Somerset Key	and continue with decarbonisation of
Towns	the wider network.

Local Best Practice.....

Through £2.2m of ZEBRA 2 funding, coupled with £13m of investment from First South West Ltd, this will provide us with local intelligence in relation to operating electric vehicles and the practicalities which can be applied to the future roll out of electric vehicles.

SOMERSET LOCAL BUS NETWORK – VEHICLE STANDARDS

- ✓ DfT objective for modern buses
- ✓ Our aim for a Comfortable Network with Improved Facilities
- ✓ Stakeholders aims for better accessibility & information
- ✓ Our decarbonisation aims for growing public transport mode share

Add stats on no. of buses in fleet and vehicle age across the fleet Euro VI etc

We have listened to stakeholder, public and local bus operator views around a range of issues affecting vehicles and standards of operation.

The Enhanced Partnership approach provides the best opportunity to work collaboratively with local bus operators and stakeholders to achieve a higher common standard for buses across Somerset. The Enhanced Partnership will be able to strongly influence operator vehicle choices and mandate minimum vehicle standards regarding facilities, comfort, safety, accessibility, ease of use, and technology.

We will align future tender specifications for contracted services with the aims and objectives of the LTP and the Council's Climate Emergency strategy to ensure that requirements meet and support the wider vision for Somerset.

... Policy Check List

- Minimum standards for vehicle systems, will be created by the Enhanced Partnership over time.
- Critical systems including next-stop announcements and appbased tracking will be part of a rolling plan for vehicles used in Somerset.
- Configuration of vehicles in terms of layout, specification and comfort will be geared more closely to a hierarchy of route types across Somerset.

... What we will do

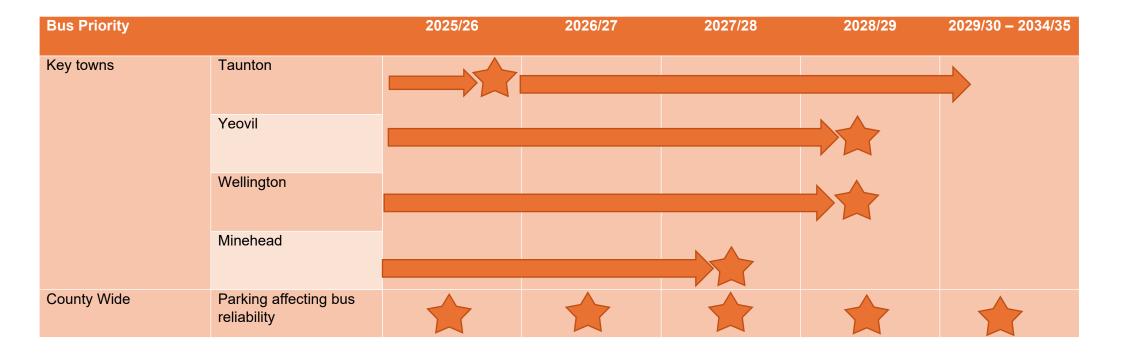
2025 - 2029	2030 and beyond
Through the Enhanced Partnership process, we will create a minimum standard for buses across the local bus network. These buses will be accessible, smart, safe, and clean. We will set dates for roll-out of next-stop announcements, CCTV, USB and app- based tracking, and levels of comfort for each type.	

BSIP Ambition for 2025 and beyond

The plan below illustrates Somerset's ambition for public transport, as set out in each deliverable, **subject to securing additional funding to deliver each scheme**. This provides an indicative timeline for delivering the ambition, if funding streams are identified and secured.

Service Level and Ne	twork Coverage	2025/26	2026/27	2027/28	2028/29	2029/30 – 2034/35
Review bus network and develop a strategy to improve frequencies/ coverage across the network to	60 min frequency on core network 7am - 7pm		$\rightarrow \bigstar$		Review	
include evening, weekend, college and cross boundary routes,	Demand led hub & spoke feeder network					
all linked to the LTP place based solutions	Express Services					
	Integration between rail and coach					

	Develop rural strategy					
	Whole county sustainable network model development			_		$\rightarrow \bigstar$
Digital Demand Responsive Transport	Review Somerton trial and plan future roll out	\bigstar				
	Deliver phased roll out		$\rightarrow \bigstar$	\bigstar	\bigstar	
	Review and develop as required to meet future need.					$\rightarrow \bigstar$



Fares & Ticketing		2025/26	2026/27	2027/28	2028/29	2029/30 – 2034/35
Develop a strategy and process for implementing a youth		→★				
concessionary fare aimed at 16-25 year olds	Phased approach to implementation Review outcome/impact to inform the longer- term strategy		$\rightarrow \bigstar$	*	→ ★	
	Develop a longer-term strategy for youth fares to support young people					$\rightarrow \bigstar$
Lower flat fares in Towns	Develop strategy and pricing point	$\rightarrow \bigstar$				
	Phased roll out across key towns		$\rightarrow \bigstar$	\star		
	Review outcome to inform longer term strategy					$\rightarrow \bigstar$
Introduce new ticket schemes	Integrated ticketing with DDRT – phased roll out alongside DDRT roll out		$\rightarrow \star$	\star	*	
	All operator family and group tickets		$\rightarrow \star$			

Multi -operator ticket	
(linked to DfT system)	
Review and develop as required to meet future needs	$ \longrightarrow \bigstar $

Bus Passenger Expe	Bus Passenger Experience		2026/27	2027/28	2028/29	2029/30 – 2034/35
Somerset Bus interchange and waiting facility	Bridgwater Transport Hub					
strategy	Yeovil Transport Hub					
	Wells Transport Hub					
	Taunton Train Station					
	Bridgwater Train Station					
	Wellington Train Station					
	Taunton Long-distance Coach Interchange					$\rightarrow \star$
Passenger Information	Finalise Somerset Bus Information and Branding Strategy	\bigstar				

	Review County bus stops – creating an inventory	\star				
	Develop and roll out a bus stop improvement/ upgrade programme		$\rightarrow \bigstar$	\bigstar	\bigstar	
	Review to shape longer term strategy					$\Rightarrow \bigstar$
Promotion, Education and incentivisation	Continued 'Bus It' campaign	\bigstar	\bigstar	\star	\bigstar	
	Loyalty and reward schemes – phased roll out		$\rightarrow \bigstar$	\bigstar	\bigstar	
	Develop Education/Training package and roll out		\Rightarrow	*	*	
	Bus Passenger Charter annual review/update	\bigstar	\bigstar	\bigstar	\bigstar	
	Review outcomes to develop longer term promotional strategy					$\rightarrow \bigstar$

Bus Fleet	2025/26	2026/27	2027/28	2028/29	2029/30 – 2034/35

Implementation of ZEBRA 2		→★			
	Review ZEBRA 2 progress		→★		
	Develop decarbonisation plan for the local network			★ ★	
Fleet Decarbonisation	Set vehicle standards for contracted services	➡★			
	P&R Electrification		→★		
	Electrification of key town bus networks			$\rightarrow \star$	
	Review existing electrification projects and decarbonisation of the wider network				→ ★

SECTION FIVE:

Targets, Performance Monitoring and Reporting

The 2021 BSIP set out performance targets for Somerset, these were set at the beginning of the BSIP process and reflected our ambition subject to securing the required funding to deliver the entire BSIP 2021 ambition.

The final BSIP funding allocation did not enable Somerset to realise the full ambition within the BSIP so some of these targets need to be revised to reflect this. The DfT are currently designing a new monitoring and evaluation process in-line with Bus Connectivity Assessments (BCAs) and as such Local Transport Authorities are not required to review and define new targets at this stage. This will follow at a later stage, with targets being set to align with the emerging LTP vision and the BSIP will be updated in subsequent reviews to reflect this.

A summary of the monitoring and evaluation activity to date is provided in the table below. As many of the schemes were either not funded through BSIP or are still in the implementation stage, the related targets are either not achievable at this stage or monitoring is yet to be begin.

Table 1: Somerset Council BSIP Targets (set in 2021 subject to funding)

KPI	Target	2018/19	By 2025	By 2030	Monitoring to date	
	Description	(Baseline)				
T1	Average Journey Time	Route Dependent	-5%	-5%	Baseline data on average journey times has been collated for Q3 to Q4 on the greenwaves corridors but monitoring will need to commence once the bus priority measures are installed and	
	(Minutes one-way)	Based on a comparison of timetabled and AVL performance data across the network.	Focused on specific corridors / routes with target applied to actual average journey times. Influenced by contactless payment, hub and spoke network system, and peak period limited stop service overlays.		operational to understand the impact.	
T2	Network Punctuality	80%	84%	90%	Total Network punctuality has been gathered as a baseline from the Analyse Bus open Data Service (ABODS) - monitoring will be conducted using data from ABODS.	
	(%age of buses within the -1/+5 DfT punctuality window)	Based on DfT performance data for pre-Covid-19 traffic levels (2018/19)	levels. +7% by 2030 2006/07 levels. Aim to a mix of network review	e-build to pre-Covid-19) taking Somerset to be best in region using w / reconfiguration and erventions.		

T3	Network Passenger Growth (Single passenger journeys per annum)	forecast to be 5.9m part and return to pre-pand	7.0m k to pre-Covid-19 levels H ssengers at best). April 20 emic levels), April 2025 7 9.9m (+5% year on year g	023 6.3m (+7% growth m (+11% growth), April	Patronage is collated on a monthly basis from all operators providing routes within Somerset. This is submitted to the DfT as part of their monitoring process. The total patronage for 2023/24 is XXXXXX
T4	Customer Satisfaction Level (Percentage of satisfied / very satisfied cohort to NHTS survey)	5,	70% Transport Survey will pro and progress will be rep annually as a result.	5	The National Highways and Transport survey is reviewed annually. Overall satisfaction fell to 42% in 2022 but increased slightly to 44% in 2023. In contrast the Somerset Council commissioned, on- bus survey conducted during 2023, had a total satisfaction rate of 76%. This on-bus survey will be conducted annually to enable future
T5	Decarbonising the local bus fleet – ZEV roll- out. (Percentage of LTA fleet being ZEV)	with wider targets and o progressively remove o	60% aim for a fully decarbonis climate strategies set by older diesel buses from th s to be used for the majo lifespan.	the LTA. This target will ne Somerset fleet while	comparisons to be drawn. Funding was not secured through the BSIP for the delivery of zero emission vehicles, so it will not be possible to meet the targets set in 2021. Through the Enhanced Partnership (EP) we have benchmarked the operators' fleets from 2023 and will compare against subsequent years.

T6	Bus Stop Information and Facility Improvements (Percentage of bus stops improved based on their tier within the new bus stop hierarchy)	stop locations fall un some devolved po standardised progra	40% v status within two years. der the overall control of owers to Parish Councils. mme of bus stop improvent LTA targeting key corrido	f the unitary LTA with This will enable a ements to take place	Funding was not secured through the BSIP for the delivery of this scheme, so it will not be possible to meet the targets set in 2021. We will need to review and set a revised target completing an audit of bus stops and updating information where required, including the roll-ou of QR codes.	
77	Youth Fare (16- 25 years discount) (Percentage volume of all ticket sales)	young person's product step forward and will a age group. The target i	40% ent youth / student fare s available across all serv answer calls for more affo s based on progressive u oportion of all tickets so	vices will be a significant ordable fares from this uptake of this ticket as a	Funding was not secured through the BSIP for the delivery of this scheme, so it will not be possible to meet the targets set in 2021.	
Т8	Accessibility to the network – within 400m of a	24%	50%	80%	Funding was not secured through the BSIP for delivery of the higher frequency core network from 7 am to 7pm, so it will not be possible to meet the targets set in 2021.	

	frequent bus service (Percentage of overall population)	following the introducti operating 0700-1900	the population's access t on of a higher frequency daily. The current baselir as serviced by routes on t	v core local bus network ne is based on existing	
Т9	Timetable / Service Integration with Rail (Number of timetabled connections with the rail network followed by percentage increases)	coordination betwe extensive partnership	50% rrent timetable analysis s en bus and rail timetable o work will be undertaker long-range travel and to integral to rail journeys.	n to maximise the rail o ensure that the bus is	Funding was not secured through the BSIP for delivery of the higher frequency core network from 7 am to 7pm, which would have facilitated this integration so it will not be possible to meet the targets set in 2021. Network reviews will include consideration of bus/rail integration and facilitate this where possible within existing resources.
т10	Mode Shift from car to bus for			The targets set were dependent on delivering the full complement of BSIP ambition, to make the bus a more attractive option.	

acros	muter trips ss Somerset entage of trips by bus to work)	Initially using baseline data taken as a proxy from Census 2011 information, the baseline will be updated following release of Census 2021 data. These challenging targets are designed to focus efforts on mode shift and in particular reflecting the efforts made across the bus network to make buses more attractive, reliable, and comprehensive to allow travel to work and multiple life patterns. Mode shift will be strongly affected by national policy and action in relation to the cost of travel by car. NB. These are initial targets which will be subject to review	Current data has been collated from the 2021 census data which will have been skewed by the covid-19 pandemic and the change in travel patterns due to more homeworking. This target needs to be reviewed and re-set to alignwith the ambition from the emerging LTP.
		travel by car. NB. These are initial targets which will be subject to review in light of further analysis and funding.	

SECTION SIX:

BSIP Overview table

Name of Local Authority or Authorities	Somerset Council
Enhanced Partnership(s) and/or Franchising Scheme(s) covered by the BSIP	Somerset Enhanced Partnership (EP)
Date of publication	June 2024
Web address (URL) of the published BSIP	The National Bus Strategy – Bus Back Better (somerset.gov.uk)

Improvements programme to 2025	List of named schemes and measures Where appropriate provide location and cost	Budget/est. cost (£k)
Bus priority infrastructure	Taunton North Greenwaves: Bus Priority Infrastructure (Bus Lane north-bound) from Junction of Staplegrove Road / Station Road along Station Road (A3038) to Junction of Station Road / Whitehall of up to 450m (0.45km). Enhancements to AVL/MOVA controlled traffic signals on junctions at: Bridge Street / Tangier Way Bridge Street / Station Road	Revenue: £10,000 Capital: £1,010,750
	Station Road / Priory Bridge Taunton East Greenwaves: Bus Priority Infrastructure (Bus Lane both directions) along East Reach between Wordsworth Drive and Market House of up to 755m (0.76km) each way (total of up to 1,510m (1.5km)). Enhancements to AVL/MOVA controlled traffic signals on junctions along East Reach.	Revenue: £15,000 Capital: £1,837,550

	 Taunton West Greenwaves: Bus Priority Infrastructure (East-Bound only) along A38 between Rumwell (Park & Bus) and Tangier of up to 800m (0.8km). Bus Priority Infrastructure (Bus Gate) from Junction of Corporation Street / Park Street. Enhancements of various AVL/MOVA controlled traffic signal junctions along Wellington Road. 	Revenue: £10,000 Capital: £1,847,040
	Additional Bus Priority Infrastructure measures: Turn 150m of existing shared mode carriageway to a bus only road around the proposed Taunton Mobility Hub (save for all-vehicle access to Mobility Hub).	
Other bus infrastructure	Taunton Urban Hub: The creation of a Taunton Mobility Hub will be developed to support mode/mode and multimode transfer in the town centre.	Capital: £2,715,050
	The site will incorporate a multi-bay bus interchange and will bring all inter-city coach services into one place at coach stops adjacent to the Mobility Hub.	
	The Mobility Hub will feature bus EV charging points, waiting spaces for public transport customers, bike storage and repair facilities, e-scooter facilities, other concessions as required following user consultation, travel information (including access points to Somerset's Think Travel Portal), Real Time Passenger Information (RTPI), and taxi / private car drop off facilities.	
	The local bus network will be redefined to see all local and intra-urban services operate through the Mobility Hub, providing direct links from the hub to Musgrove Park Hospital, Taunton Railway Station, local enterprise zones and business parks, and the Taunton Park & Ride sites	
	Somerton Rural Hub:	Revenue: £10,000

	The development of a rural town Mobility Hub to facilitate interchange between Somerset's reviewed and modified bus network and plans for a new Digital Demand Responsive Transport (DDRT) service operating to the south of Taunton in the Somerton / rural Yeovil area. The mobility hub will allow sheltered interchange between scheduled bus services, connection to/from DDRT services, printed and electronic information access (to Somerset's Think Travel Portal), Real Time Passenger Information (RTPI), cycle storage, and an EV charging point.	Capital: £500,000
Bus service support	Taunton Bus Town – Additional Services – Support for additional evening journeys in Taunton Town on 5 bus routes, operating up until 11pm Monday to Friday.	£1,350,000
	Taunton Bus Town – Somerton DDRT – Trial of Digital DRT, acting as a feeder service into the bus network and serving Somerton Mobility Hub once operational.	£250,449 capital £817,340 revenue
Fares support	Taunton Town Fare Cap – subsidy for lower fares in Taunton Town Zone.	£933,000
	Taunton Park & Ride Fare Reduction – subsidy for £1 fare on the Taunton Park & Ride Service.	£189,325
Other schemes & measures	Marketing Support across a range of mediums – funding to support marketing of BSIP specific schemes	£80,000
	BSIP Programme delivery manager – support to deliver and manage the Capital BSIP Programme	£100,000

Ambitions and	Description (60 words max)	Estimated
proposals for 2025	Description of proposals listing named schemes/measures with location,	cost/order of cost
and beyond	where appropriate	(£k)
	7am – 7pm Core Network – improving minimum frequency to at least hourly across the county's core network of services. Aiming to provide a more comprehensive network to improve frequency, accessibility, co-ordination/integration and ultimately increasing patronage.	£5,000,000 per annum

		(£20,000,000 over a 4-year period)
Service level and network coverage	Evening Buses and Express Services Evening, weekend and express services – continuation of evening services with Taunton and then wider roll out to other key towns in the County, with journeys being provided where appropriate up until 11pm, increased weekend services and more direct routes to key destinations. Aiming to improve accessibility, co-ordination/integration and ultimately increasing patronage.	£1,000,000 per annum (£4,000,000 over a 4- year period)
	Digital DRT – wider roll out of Digital DRT across the whole county, to the existing DRT provision and expansion of operating hours to meet the Core Network and act as a feeder service. Aiming to improve accessibility, co-ordination/integration and ultimately increasing patronage.	£442,500 per annum (£1,770,000 over a 4- year period)
	Taunton Bus Town – Phase 2A collection of feasibility studies, bus priority measures, and parking restrictions around Taunton to help improve bus journey times and reliability.	£5,232,500
Bus priority	Wellington Bus Town A collection of bus priority measures throughout Wellington to help improve bus journey times and reliability.	£3,965,600
	Yeovil Bus Town A collection of feasibility studies, parking restrictions/re-allocations and bus priority measures to improve bus journey times around Yeovil.	£6,236,000
	Minehead Bus Town A collection of bus priority measures, additional bus stops and junction redesigns to aid bus journey times across Minehead.	£333,700
Lower and simpler fares	Reduced flat fares in Towns – roll out of discounted fares within the towns of Yeovil, Bridgwater and Frome. Continuation of lower fares scheme in Taunton.	£1,680,000 per annum

	Aims to make bus travel cheaper and more accessible, increasing patronage in the network.	(£6,720,000 over a 4- year period)
	Countywide youth fare 16-25 – roll out of concessionary youth scheme across Somerset providing discounted fares for young people aged 16-25 years. Aims to make bus travel cheaper and more accessible, ultimately increasing patronage.	£7,500,000 per annum (£30,000,000 over a
		4-year period)
Ticketing	No fuss multi-operator ticket Delivery of a county wide scheme to include daily fares caps and trial of integrated ticketing for bus and long distance coach services. This will link with	£200,000 over a 4 year period)
	the DfT's Project Coral for developing the back-office system to manage multi- operator tickets. Aims to improve co-ordination, provide cheaper fares and make it easier to understand, ultimately increasing patronage.	Plus Technology costs associated with this depending on outcome of Project Coral – difficult to predict at this stage.
Waiting and interchange facilities	Bridgwater Transport Hub:	£686,000
	Transform the Bridgwater bus station into a Transport Hub. Yeovil Transport Hub:	£4,300,000
	Transform the Yeovil bus station into a Transport Hub.	24,300,000
	Wells Transport Hub:	£686,000
	Transform the Wells bus station into a Transport Hub.	
	Taunton Train Station:	£544,000
	Enhance the train station interchange and provide more of the hub facilities.	
	Bridgwater Train Station:	£650,000

	Redesign and redevelop the Bridgwater Train Station so that buses can stop there. Provide more of the transport hub facilities.	
	Wellington Train Station:	£544,000
	Develop a transport hub at the new Wellington Train Station.	
	Taunton Long-distance Coach Interchange:	£362,000
	Some of the long-distance express services do not come into Taunton. Instead they pick up/drop off just off the motorway junction. We wish to put a transport hub here to support and facilitate the interchange of passengers from local services, active travel and the long-distance coaches.	
Bus Information and Network Identity	Bus Travel - Information, Education and Incentivisation Development of a bus information strategy and resource to provide capacity for the application of the strategy across information, marketing and promotion.	£350,000 over a 4 year period
	This will include development and delivery of a tailored educational training package for bus users.	
	Aims to make buses accessible, easy to understand and to overall increase patronage.	
Bus Passenger Experience	See Bus Information & Network Identity and Accessibility & Inclusion sections	
Bus fleet	Taunton Park & Ride Electrification Introduction of four electric vehicles for use on Taunton's Park & Ride service and associated infrastructure to support the move to electric. Aims to make public transport greener and better to ride in, with the overall aim of increasing patronage.	£2,700,000 - capital

	Wider decarbonisation of the fleet - to roll out decarbonisation of the bus fleet and associated charging infrastructure. Based on ZEBRA 2 principles for match-funding.	£60,000,000 - capital
Accessibility & Inclusion	Stop Design & Improvement Programme Roll out of the bus stop improvement programme across the County. This follows an extensive review of stops and engagement with disability representative groups. Aims to improve accessibility, creating safe environments, that are easy to use and understand. Ultimate aim of increasing patronage.	£10,000,000
Longer term transformation of the network		